

Allcargo Logistics Limited

October 07, 2020

Ratings

| Instruments | Amount (Rs. crore) | Rating ¹ | Rating Action |
|--|--|--|---------------|
| Non-Convertible Debenture (NCD) issue (Proposed) | 200.00 | CARE AA; Negative (Double A/ Outlook: Negative) | Reaffirmed |
| Non-Convertible Debenture (NCD) issue (Proposed) | 200.00 | CARE AA; Negative (Double A/ Outlook: Negative) | Reaffirmed |
| Commercial Paper (CP) issue | 250.00 | CARE A1+ (A One Plus) | Reaffirmed |
| Total | 650.00 (Rs. Six hundred and fifty crore only) | | |

Details of instruments/facilities in Annexure-1

Detailed Rationale & Key Rating Drivers

The ratings assigned to the proposed NCD issue of Allcargo have been reaffirmed at 'CARE AA' with Negative outlook while the rating assigned to the CP issue is reaffirmed at CARE A1+. ALL is currently in process of implementation of a turnaround strategy for Gati, and expects to revive the business operations of the company by resource and network optimization, implementation of technological solutions, and focused cost rationalization. The acquisition will enable ALL to establish itself in the express logistics segment. Gati has express logistics coverage in 727 out of 731 districts in India. It is present in ecommerce last mile connectivity segment and cold chain logistics. Such network will enable ALL become an end to end logistics solutions provider for its global clients. The domestic client base of Gati can further be acquired for 3PL business of the company; their import export requirements can be serviced through the Multimodal Transport Operations (MTO) segment of ALL.

ALL has entered into an overarching agreement with Blackstone Group for the divestment of stake in its warehousing and logistics parks assets at various locations in January 2020. As part of the deal, Allcargo will construct the warehouses and transfer the debt taken for construction to different special purpose vehicles (SPVs). Subsequently it will reduce its stake in warehousing SPV subsidiaries to around 10%. The total enterprise value of the SPV's is valued at Rs. 1020 with the equity portion valued at Rs.420crore and debt at Rs.600 crore. The parks will be handed over to Blackstone upon completion of construction by Q3FY21. Out of equity portion of deal of Rs.420 crore; Rs.237 crore has been received by ALL and remaining amount is expected to be received by January 2021. Allcargo is in the process of refinancing the bank loans with Lease Rental Discounting loans at the SPVs and is expected to receive about Rs. 570 crore, from these LRDs in FY21.

While Gati's acquisition and the development of warehousing assets in Logistics Parks segment has resulted in moderation in capital structure in FY20, the proceeds from monetization of warehousing assets

and some assets of its Project & Engineering (P&E) segment during FY21 would help in debt reduction and strengthening of credit metrics. The successful turnaround and integration of Gati's operations and the timely monetization of the assets by ALL remains the key rating monitorable.

The ratings continue to derive strength from the established position of the company in the global less than container load (LCL) and domestic container freight station (CFS) businesses, integrated operations with diversified income profile, strong international presence, and comfortable financial risk profile. These rating strengths are partially tempered by susceptibility of ALL's operations to decline in EXIM trade volumes, intensifying competition in the CFS business, the muted capex cycle affecting the Project & Engineering solutions (P&E) business, and the susceptibility of all the business segments of ALL to global trade slowdown on account of Covid19.

Rating Sensitivities

Positive Factors

- Timely completion of capex in the Logistics Park vertical and its profitable monetization, successful divesting of assets of P&E vertical, achieving turnaround in GATI operations vide cost control measures and synergies and demonstrated resilience of ALL's businesses amidst the on-going slowdown due to Covid pandemic, would be positive for the ratings.
- Achieving strengthened capital structure (with overall gearing below 0.5x) on account of substantial debt reduction, also supported by stable accruals during FY21.
- Steady revenue growth while sustaining the PBILDT margin above 8%.

Negative Factors

- Any large debt funded acquisitions further affecting the debt profile of the company (overall gearing exceeding 0.75x)
- Weakening of PBILDT margins to less than 6% on account of revenue degrowth in CFS vertical, continued losses in P&E vertical due to underutilization of assets, and sharp slowdown in global trade.

¹Complete definitions of the ratings assigned are available at www.careratings.com and in other CARE publications

Outlook: Negative

The negative outlook has been assigned on August 4, 2020 taking view of the current slowdown in global trade outlook on account of the coronavirus pandemic due to which the company's accruals are expected to be impacted in the near to medium term. It may further affect the financial risk profile which has seen moderation in FY20 due to significant increase in debt for acquisition of a majority stake in Gati Ltd. and construction of warehouses. The outlook may be revised to stable after successful offloading of the warehousing assets as per expected timeline and early retirement of the related debt from such proceeds, and on turnaround and integration of Gati's operations and subsequent unlocking of business synergies between the two entities.

Detailed description of the key rating drivers**Key Rating Strengths Established track record and experienced management**

ALL is headed by Mr. Shashi Kiran Shetty who has more than three decades of experience in the logistic business. He served as an ex-trustee of Mumbai Port Trust and as the Chairman of Association of Multimodal Transport Operations of India (AMTOI). The Board of the company comprises of six Directors out of which three are Non-Executive and Independent Directors.

Integrated solutions provider in the logistics space and diversified income profile

ALL operates in multiple segments: Multimodal Transport Operations (MTO), Container Freight Stations (CFS)/Inland Container Depot (ICD), Project & Engineering solutions (P&E), domestic mid mile and last mile logistics through Gati, and Logistics Parks (LPs) where it has ventured recently. Further, it also provides contract and ecommerce logistics solutions. Recent addition of Gati's strong domestic network will further improve its business risk profile. Having its presence across the logistics supply chain and with its strong network spread domestically and across various countries, ALL is now an end-to-end logistics solutions provider with six major segments - MTO, CFS, P&E, and Gati contributing around 72%, 5%, 4%, and 19%, respectively, to the total group revenue in FY20.

Significant growth in the MTO Segment

The MTO segment which mainly consist of Less than Container Load (LCL) aggregation along with value addition has shown significant improvement in performance backed by volume growth. The total volume in the MTO segment has grown at a CAGR of around 12% over the period FY16-FY20 due to increasing market share in various geographies backed by several acquisition done in the past. The contribution of MTO in the overall profitability (PBILT) has increased from around 49% in FY16 to 72% in FY20.

Strong financial risk profile marked by comfortable capital structure

ALL's gearing deteriorated from 0.37x in FY19 to 0.97x in FY20 on account of debt funded capex for foray in Logistics Park as well as acquisition of Gati. The total debt of the group which was around Rs. 598 crore in FY19 has increased to around Rs. 1933 crore (including lease liability of Rs. 284.6 crore). However, the planned monetization of assets of the Logistics Park and P&E segments of ALL during FY2021 may result in substantial debt reduction. The debt coverage indicators though moderated in FY20 due to increase in debt; still remain comfortable with PBILDT interest coverage at 7.25x and total debt to GCA at 3.98x in FY20.

Consistent operating performance in FY20

The total operating income of ALL on a consolidated basis rose to Rs. 7372 crore in FY20, registering a growth of 6.6% on a YoY basis over FY19; MTO was the major segment that contributed to the revenue growth. The PBILDT margin remained stable at 7.34%(P.Y 6.87%) while the PAT margin remain at 3.17% (PY 3.59%). Gati on consolidated basis has recorded revenue of Rs. 1725 crore with cash loss of Rs. 43 crore during FY21.

ALL has been able to grow its MTO volumes at a higher rate than the global growth of ~2% in FY20 by sweating existing assets and focusing on the FCL (Full Container Load) along with LCL market. During Q1FY21 the consolidated revenue of ALL including Gati remained at Rs. 2094 crore with PAT of Rs. 30 crore. Though the CFS and MTO segment has registered significant improvement in performance during Q1FY21 the losses from Gati moderated the profitability on consolidated basis. The resilient LCL segment and the increased ground rent due to higher dwell times in CFS operations have supported the profitability in Q1FY21.

Strong international presence

ALL's domestic services are recognized under the brand 'Allcargo' whereas internationally ALL is known through its 100% subsidiary ECU Worldwide (formerly ECU line) which has a strong presence in Europe, Latin America, Middle East and Africa. ALL is amongst the leading players in the global LCL consolidation market with a strong network across 160 plus countries and 300 plus offices covering over 4,000 port pairs across the world. Through ECU Worldwide, ALL also has presence in emerging markets like Brazil, Vietnam and Russia and most importantly China.

Key Rating Weaknesses**Slowdown in global EXIM trade and delay in infrastructure projects**

The logistics sector is exposed to economic cycles and any slowdown in EXIM trade or capex cycle due to an economic slowdown may affect ALL. Since a significant portion of P&E segment is derived from the infrastructure projects, the current subdued investment scenario may affect the asset utilization in the segment. Further, a decline in global EXIM traffic is expected to have an impact on the revenues of the MTO as well as CFS business.

Moderation in volumes due to the lockdown resulting into global economic slowdown

The global trade slowdown have impacted the container volume at ports in Q1FY21. Moderation in volume are expected during FY21 which is expected to affect players like Allcargo. However, resilience in the less than container load (LCL) volumes is expected to provide support, limiting significant moderation in operating performance in FY21.

Loss making P&E business a drag on the performance

Project & Engineering Solutions (P&E) segment provides integrated end-to-end project, engineering and logistic services through a diverse fleet of owned / rented special equipment. The business is heavily dependent on the economy and the pace of project execution. The company has been incurring losses in this segment due to below optimal utilization of assets and intends to be asset lite model through the sale of assets. The ability of the company to turnaround the division by divestment of assets and cost optimization also remains a key monitorable.

Increasing competition in the CFS business

The CFS segment is highly competitive with several established and new players entering the segment. While Direct Port Delivery (DPD) implementation at JNPT had limited impact as of now as around 90% containers move back to CFS due to lack of storage and transportation infrastructure at the customers end; however capacity addition by established players have moderated the volumes along with realizations per TEU. Allcargo is expected to sustain its performance of its CFS division due to its integrated operations and value addition offered.

Proposed delisting not expected to have material impact on the credit profile

The promoters intend to acquire the entire outstanding equity (balance ~30% stake) in ALL and subsequently delist the scrip from the stock exchange bourses. The Board of the Company has approved the proposal and the same will be placed before the shareholders in an Extraordinary General Meeting for their approval. The proposed transaction is expected to be completed in about six months, subject to shareholders' approval, as well as other regulatory approvals. CARE does not expect such transaction to have any material impact on the company's capital structure, other coverage ratios, and its liquidity position, as the acquisition of public shareholding is expected to be funded in promoters' personal capacity.

Liquidity: Strong

Liquidity is marked by adequate accruals against repayment obligations, un-utilized bank lines, cash and liquid investments. As on June 16, 2020, the company had ~Rs.425 crore of cash and liquid investment balances. The net working capital cycle of the company is comfortable at 12 days. The average working capital utilization has remained moderate at 59% in the past 12 months ended August 2020. The company does not have any major capex plan in FY21, except for the ongoing warehousing projects.

Analytical approach:

For arriving at the ratings, CARE has considered the consolidated financials of Allcargo Logistics Limited owing to financial and operational linkages with its subsidiaries as well as common management. As on March 31, 2020, the company had 145 subsidiaries, 6 JVs, and 3 associates. The details of companies are given in Annexure 3. CARE has also combined the financial risk profile of Gati Ltd, post-acquisition, as Allcargo is the single largest shareholder with 46.8% stake in the company and enjoys management control.

Applicable Criteria

[Criteria on assigning 'outlook' and 'credit watch' to Credit Ratings](#)

[CARE's Policy on Default Recognition](#)

[Criteria for Short Term Instruments](#)

[Liquidity Analysis of Non-Financial Sector Entities](#)

[Financial ratios – Non-Financial Sector](#)

[Rating Methodology - Service Sector Companies](#)

[Rating Methodology: Consolidation and Factoring Linkages in Ratings](#)

About the Company

Allcargo Logistics Limited (ALL) is an integrated logistics service provider and operates in multiple business segments - Multimodal Transport Operations (MTO), Container Freight Stations (CFS)/Inland Container Depot (ICD), Project & Engineering solutions (P&E), Contract Logistics, and Logistics Parks (LPs) in which it has forayed recently. Incorporated in 1993, as a freight-forwarding agent, ALL became a multimodal transport operator in 1998 by offering logistics services, such as consolidation of Less-than-Container Load (LCL) and full-container load cargo for exporters and importers. In 2006, the company acquired ECU Worldwide, which is one of the world's largest players in LCL segment.

As at the end of March 31, 2020, ALL owns and operates five CFSs with 2 at JNPT and 1 each in Chennai, Mundra and Kolkata with a combined capacity of 386,000 TEU (Twenty Equivalent Foot Unit) per annum. The company also operates an ICD at Dadri (in a 51:49 JV with Concor) with a capacity of 75,000 TEU per annum and has warehouses at various locations.

The international operation of ALL mainly includes global MTO (LCL consolidation) business (carried out by ECU Worldwide and its subsidiaries). This segment is the largest contributor to the gross revenue for ALL. ALL is amongst the leading players in the global LCL consolidation market with a strong network across 160 plus countries and 300 plus offices covering over 4,000 port pairs across the world.

| Brief Financials (Rs. crore) (Consolidated) | FY19 (A) | FY20 (A) |
|---|----------|----------|
| Total operating income | 6912.95 | 7372.4 |
| PBILDT | 475.01 | 541.28 |
| PAT | 247.84 | 234.07 |
| Overall gearing (times) | 0.37 | 0.97 |
| Interest coverage (times) | 13.17 | 7.25 |

A: Audited

About Gati Limited

Established in 1989, Gati Limited (Gati) at group level is promoted by Mr Mahendra Agrawal and it is India's largest road transport company. Gati has established connectivity across air, road, ocean and rail providing various logistics services to the customers in the industry. Gati, operates a fleet of 5,000 vehicles on road and has more than 7,000 business partners across India. Gati at standalone handles e-commerce division along with freight forwarding and fuel stations segment. In the fuel stations segment the company deals in petrol and diesel business along with other motor parts and lubricants through its fuel stations. Presently Gati is operating five fuel stations at Bangalore, Belgaum, Indore, Hyderabad and Chattrra (Karnataka).

| Brief Financials (Rs. crore) (Consolidated) | FY19 (A) | FY20 (A) |
|---|----------|----------|
| Total operating income | 1873.94 | 1724.93 |
| PBILDT | 106.71 | 48.91 |
| PAT | 23.03 | -88.11 |
| Overall gearing (times) | 0.88 | 0.79 |
| Interest coverage (times) | 2.27 | 0.91 |

A: Audited;

Covenants of rated instrument / facility: Not applicable

Status of non-cooperation with previous CRA: Not applicable

Any other information: Not applicable

Rating History for last three years: Please refer Annexure-2

Annexure-1: Details of Instruments/Facilities

| Name of the Instrument | Date of Issuance | Coupon Rate | Maturity Date | Size of the Issue (Rs. crore) | Rating assigned along with Rating Outlook |
|--|------------------|----------------|----------------|-------------------------------|---|
| Debentures-Non Convertible Debentures (Proposed) | Not Applicable | Not Applicable | Not Applicable | 150.00 | CARE AA; Negative |
| Debentures-Non Convertible Debentures (Proposed) | Not Applicable | Not Applicable | Not Applicable | 50.00 | CARE AA; Negative |
| Debentures-Non Convertible Debentures (Proposed) | Not Applicable | Not Applicable | Not Applicable | 200.00 | CARE AA; Negative |
| Commercial Paper | Not Applicable | Not Applicable | Not Applicable | 250.00 | CARE A1+ |

Annexure-2: Rating History of last three years

| Sr. No. | Name of the Instrument/Bank Facilities | Current Ratings | | | Rating history | | | |
|---------|--|-----------------|--------------------------------|-------------------|---|--|---|---|
| | | Type | Amount Outstanding (Rs. crore) | Rating | Date(s) & Rating(s) assigned in 2020-2021 | Date(s) & Rating(s) assigned in 2019-2020 | Date(s) & Rating(s) assigned in 2018-2019 | Date(s) & Rating(s) assigned in 2017-2018 |
| 1. | Commercial Paper | ST | 250.00 | CARE A1+ | 1)CARE A1+ (04-Aug-20) | 1)CARE A1+ (27-Sep-19) | 1)CARE A1+ (08-Oct-18) | 1)CARE A1+ (06-Dec-17) |
| 2. | Debentures-Non Convertible Debentures | LT | 150.00 | CARE AA; Negative | 1)CARE AA; Negative (04-Aug-20) | 1)CARE AA (Under Credit watch with Developing Implications) (13-Dec-19) 2)CARE AA; Stable (27-Sep-19) | 1)CARE AA; Stable (08-Oct-18) | 1)CARE AA; Stable (06-Dec-17) |
| 3. | Debentures-Non Convertible Debentures | LT | 50.00 | CARE AA; Negative | 1)CARE AA; Negative (04-Aug-20) | 1)CARE AA (Under Credit watch with Developing Implications) (13-Dec-19) 2)CARE AA; Stable (27-Sep-19) | 1)CARE AA; Stable (08-Oct-18) | 1)CARE AA; Stable (06-Dec-17) |
| 4. | Debentures-Non Convertible Debentures | LT | 200.00 | CARE AA; Negative | 1)CARE AA; Negative (04-Aug-20) | 1)CARE AA (Under Credit watch with Developing Implications) (13-Dec-19) 2)CARE AA; Stable (27-Sep-19) | - | - |

Annexure-3 : List of companies considered in consolidated financials of ALL:

| Sr No | Name of subsidiary |
|-------|--|
| 1 | Hindustan Cargo Limited |
| 2 | Contech Logistics Solutions Private Limited |
| 3 | Allcargo Multimodal Private Limited |
| 4 | Avvashya Projects Private Limited |
| 5 | Avvashya Inland Parks Private Limited |
| 6 | Panvel Logistics and Warehousing Solutions Private Limited |
| 7 | AGL Warehousing Private Limited |
| 8 | Transindia Logistic Park Private Limited |
| 9 | ECU International (Asia) Private Limited |
| 10 | Combine Indian Agencies Private Limited |
| 11 | Allcargo Inland Park Private Limited |
| 12 | South Asia Terminals Private Limited |

| Sr No | Name of subsidiary |
|-------|---|
| 13 | Allcargo Logistics & Industrial Park Private Limited |
| 14 | Malur Logistics and Industrial Parks Private Limited |
| 15 | Kalina Warehousing Private Limited |
| 16 | Jhajjar Warehousing Private Limited |
| 17 | Bantwal Warehousing Private Limited |
| 18 | Panvel Warehousing Private Limited |
| 19 | Koprolu Warehousing Private Limited |
| 20 | Bhiwandi Multimodal Private Limited |
| 21 | Allcargo Warehousing Management Private Limited |
| 22 | Madanahatti Logistics and Industrial Parks Private Limited |
| 23 | Marasandra Logistics and Industrial Parks Private Limited |
| 24 | Venkatapura Logistics and Industrial Parks Private Limited |
| 25 | Transindia Projects and Transport Solutions Private Limited |
| 26 | Comptech Solutions Private Limited |
| 27 | Allcargo Belgium N.V. |
| 28 | Administradora House Line C.A. |
| 29 | AGL N.V. |
| 30 | Asia Line Ltd |
| 31 | CELM Logistics SA de CV |
| 32 | China Consolidated Company Ltd. |
| 33 | CLD Compania Logistica de Distribucion SA. |
| 34 | Contech Transport Services (Private) Limited |
| 35 | Consolidadora Ecu- Line C.A |
| 36 | ECI Customs Brokerage, Inc |
| 37 | Econocaribe Consolidators, Inc |
| 38 | Econoline Storage Corp |
| 39 | Ecu Global Services N.V. |
| 40 | Ecu International Far East Ltd. |
| 41 | Ecu International N.V. |
| 42 | Ecu Shipping Logistics (K) Ltd. |
| 43 | Ecuhold N.V. |
| 44 | Ecu-Line Algeria sarl |
| 45 | Ecu-Line Doha W.L.L. |
| 46 | Ecu-Line Paraguay SA |
| 47 | Ecu-Line Peru SA |
| 48 | Ecu-Line Spain S.L. |
| 49 | Ecu-Line Switzerland GmbH |
| 50 | Eculine Worldwide Logistics Company Limited |
| 51 | Ecu-Logistics N.V. |
| 52 | ELWA Ghana Limited |
| 53 | Eurocentre Milan srl. |
| 54 | FCL Marine Agencies B.V. |
| 55 | Flamingo Line Chile S.A. |
| 56 | Flamingo Line del Ecuador SA |
| 57 | Flamingo Line Del Peru SA |

| Sr No | Name of subsidiary |
|-------|---|
| 58 | FMA-LINE France S.A.S. |
| 59 | Guldary S.A. |
| 60 | HCL Logistics N.V. |
| 61 | Integrity Enterprises Pty Ltd |
| 62 | Allcargo Logistics FZE |
| 63 | ECU Worldwide Tianjin Limited |
| 64 | OTI Cargo Inc |
| 65 | Prism Global Limited |
| 66 | PRISM Global, LLC |
| 67 | Rotterdam Freight Station BV |
| 68 | Société Ecu-Line Tunisie Sarl |
| 69 | Ecu Worldwide (Uganda) Limited |
| 70 | FMA-Line Holding N. V. |
| 71 | FMA-LINE Nigeria Ltd. |
| 72 | Jordan Gulf for Freight Services Agencies Co. LLC |
| 73 | Ports International, Inc. |
| 74 | Star Express Company Ltd |
| 75 | Ecu - Worldwide - (Ecuador) S.A. |
| 76 | Ecu - Worldwide (Singapore) Pte. Ltd |
| 77 | Ecu World Wide Egypt Ltd |
| 78 | Ecu Worldwide (Argentina) SA |
| 79 | Ecu Worldwide (Belgium) |
| 80 | Ecu Worldwide (Chile) S.A |
| 81 | Ecu Worldwide (Colombia) S.A.S. |
| 82 | Ecu Worldwide (Cote d'Ivoire) sarl |
| 83 | Ecu Worldwide (CZ) s.r.o. |
| 84 | Ecu Worldwide (El Salvador) S.P. Z.o.o S.A. de CV |
| 85 | Ecu Worldwide (Germany) GmbH |
| 86 | Ecu Worldwide (Guangzhou) Ltd. |
| 87 | Ecu Worldwide (Guatemala) S.A. |
| 88 | Ecu Worldwide (Hong Kong) Ltd. |
| 89 | Ecu Worldwide (Malaysia) SDN. BHD. |
| 90 | Ecu Worldwide (Mauritius) Ltd. |
| 91 | Ecu Worldwide (Netherlands) B.V. |
| 92 | Ecu Worldwide (Panama) SA |
| 93 | Ecu Worldwide (Philippines) Inc. |
| 94 | Ecu Worldwide (Poland) Sp zoo |
| 95 | Ecu Worldwide (South Africa) Pty Ltd |
| 96 | Ecu Worldwide (UK) Ltd |
| 97 | Ecu Worldwide (Uruguay) SA |
| 98 | Ecu Worldwide Australia Pty Ltd |
| 99 | Ecu Worldwide Canada Inc |
| 100 | Ecu Worldwide Costa Rica S.A. |
| 101 | Ecu Worldwide Italy S.r.l. |
| 102 | ECU Worldwide Lanka (Private) Ltd. |

| Sr No | Name of subsidiary |
|-------|--|
| 103 | Ecu Worldwide Logistics do Brazil Ltda |
| 104 | Ecu Worldwide Mexico SA de CV |
| 105 | Ecu Worldwide Morocco S.A |
| 106 | Ecu Worldwide New Zealand Ltd |
| 107 | Ecu Worldwide Romania SRL |
| 108 | Ecu Worldwide Turkey Taşımacılık Limited Şirketi |
| 109 | PT Ecu Worldwide Indonesia |
| 110 | FCL Marine Agencies Belgium bvba |
| 111 | FMA Line Agencies Do Brasil Limited |
| 112 | Oconca Container Line S.A. Ltd. |
| 113 | Allcargo Hong Kong Ltd |
| 114 | FMA Line SA (PTY) LTD |
| 115 | Almacen y Maniobras LCL SA de CV |
| 116 | Ecu Worldwide Servlcios SA de CV |
| 117 | Ecu Trucking Inc. |
| 118 | ECU Worldwide CEE S.r.l. |
| 119 | Ecu Worldwide (Kenya) Ltd |
| 120 | AGL Bangladesh Private Limited |
| 121 | Tradelog, INC |
| 122 | Spechem Supply Chain Management (Asia) Pte. Ltd |
| 123 | Ecu Worldwide (Bahrain) Co. W.L.L. |
| 124 | Allcargo Logistics LLC |
| 125 | Ecu-Line Middle East LLC |
| 126 | Eurocentre FZCO |
| 127 | Ecu-Line Abu Dhabi LLC |
| 128 | CCS Shipping Ltd. |
| 129 | China Consolidation Services Shipping Ltd |
| 130 | Allcargo Logistics China Limited |
| 131 | East Total Logistics B.V. |
| 132 | Asiapac Logistics Mexico SA de CV |
| 133 | PAK DA (HK) Logistics Ltd. |
| 134 | Ecu Worldwide China Limited |
| 135 | Ecu-Line Saudi Arabia LLC |
| 136 | Ecu-Line Zimbabwe Private Limited |
| 137 | European Customs Broker N.V. |
| 138 | Ecu Worldwide (Japan) Ltd. |
| 139 | Ecu Worldwide (Thailand) Co. Ltd. |
| 140 | Ecu Worldwide (Cyprus) Ltd. |
| 141 | Ocean House Ltd. |
| 142 | Ecu Worldwide Vietnam Company Limited |
| 143 | Centro Brasileiro de Armazenagem E Distribuição Ltda (Bracenter) |
| 144 | General Export S.r.l. |
| 145 | Ecu Worldwide Baltics (Incorporated on 1st August 2018) |
| | Name of Associate company |
| 1 | FCL Marine Agencies GMHB (Hamburg) |

| Sr No | Name of subsidiary |
|-----------------------|---|
| 2 | FCL Marine Agencies GMHB (Bermen) |
| 3 | Allcargo Logistics Lanka (Private) Limited |
| Name of Joint venture | |
| 1 | Fasder S.A. |
| 2 | Ecu Worldwide Peru S.A.C. |
| 3 | Transnepal Freight Services Private Limited |
| 4 | Avvashya CCI Logistics Private Limited |
| 5 | Allcargo Logistics Park Private Limited |
| 6 | Altcargo Oil & Gas Private Limited |

Annexure 4: Complexity level of various instruments rated for this Company

| Sr. No. | Name of the Instrument | Complexity Level |
|---------|--|------------------|
| 1. | Commercial Paper-Commercial Paper (Standalone) | Simple |
| 2. | Debentures-Non Convertible Debentures | Simple |

Note on complexity levels of the rated instrument: CARE has classified instruments rated by it on the basis of complexity. This classification is available at www.careratings.com. Investors/market intermediaries/regulators or others are welcome to write to care@careratings.com for any clarifications.

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